



MMMAustralia



Annual Report
2015

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Vision Statement

“To see the Church operate with adequate facilities for people of every nation, people and language to worship the living God, and to see believers empowered, equipped and mobilized to fulfil the Great Commission.”

Mission Statement

“MMM exists to spread the Gospel by building, renovating and maintaining facilities used in Christian outreach. It supports and encourages Christian work and workers while creating awareness of global missions and challenging people to become involved.”

CEO's Report

Looking back over the 2014-15 reporting period we can look back with a great sense of achievement at progress made, work completed, and goals achieved. We can never rest on these things, there is much more to do to secure the work of MMM long into the future.

In recent years we have been dealing with the structural issues with the budget at MMM Australia. The costs associated with operating a hands-on volunteer missions organisation such as MMM have escalated significantly on the past 10 years and the work associated with compliance and reporting means that we can't operate the way we did 30 years ago. The structural reform needed was no small ask, and realistically we needed 2 – 3 years to effect the changes necessary. Significant costs needed to be taken out of the expenditure side and we needed to dramatically increase our revenue from fundraising donations and sacrificial giving of our supporters.

In 2013/14 I was asked to develop a 5 year strategic plan for the mission to identify key goals, and the strategies needed to achieve them. Financial sustainability was at the top of the list, and for good reason. Unless we are sustainable we have no future! I travelled to New Zealand in September 2014 to present at the 20th anniversary celebrations for MMM NZ. My initial thought was I would outline the strategic

Plan as part of my presentation, this all changed following a time of prayer 24 hours prior to the meetings.



I was challenged by God to focus the mission on prayer, that everything we wanted to achieve, and everything we would need would come as a result of our prayerful heart. So in 2014/15 year we have focussed on our prayer network, we have focussed on prayer in everything and for everything. It would be easy for me to strive to achieve the goals through the strategies we had identified but when God challenges us we must be obedient.

2014/15 has been a year of challenges as we worked to implement structural reform of our budget position, God has honoured His work, we have seen his blessing. But like the Apostle James I can say we have seen our faith working through the works we have done. We are a faith based mission, we will remain a faith based mission, and we will put our faith to work using the gifts that God has blessed each of us with.

I'm pleased to report that through the grace and goodness of God we have seen a significant turnaround in the mission, in all areas, including our finances. It's a joy to report that in the last financial year we recorded a modest

cash surplus. We can't rest here, there is still much to do, but we are making progress in the right direction. Our prayer network is growing, but there is still more to do. Our volunteer base needs more people to share the load, but we have seen answers to prayer for help in Western Australia and Queensland. We have seen a significant uptake in Build-A-Bond projects requests, but we need more help in this area with design and production.

As we move forward, the most pressing need is for faithful people to pray. Pray for our finances, pray for our region managers, pray for new volunteers, pray for safety and security on work projects, pray for protection as we travel across the continent to project sites. Pray for effective communication with churches and mission groups about what we do and how we can help.

I'm looking forward to a challenging year in 2015/16 and I'm looking forward to seeing what God does and how He does it through the gifts and talents He has placed within MMM Australia.

Terrence Baxter
Chief Executive Officer



Our Board



Board Member since 2013.
B. Building & Construction Management (Hons). Project Manager, Lend Lease. Member of the Australian Institute of Building. 15 years of experience in the construction industry.

Board Chair – Shane Prior



Board Member since 2014.
CEO of Nutrition Plus Enterprises. Board Member of the Dietitian's Association of Australia. 15 years' experience in fundraising, marketing, and public relations.

Board Member – Melanie McGrice



Board Member from 2013.
Bachelor of Business (Accounting). 15 years experience in senior Finance roles. Member of the Aust. Institute of Company Directors. Serves on several boards.

Deputy Board Chair – Trevor Spicer



Non-Executive Board Member since 2013.
Various work roles held include electrician, church pastor and relationship manager with an IT company. Recently ran his own consulting practice and enjoys speaking engagements.

**CEO – MMM Australia
Terrence Baxter**



Board Member since 2010.
Former CEO of Ansvar Insurance. Chairman, Global Interaction, CMA. Deputy chair, CFA, Christian Super. Director, Access Ministries.

Board Member – John Peberdy



Non-Executive Board Member since 2012.
Managing Director since 2012. Registered Commercial and Domestic Builder in Victoria. 35 years experience in building and construction industry.

MD – MMM Build – Robert Dux



Board Member since 2010.
B. Commerce, Grad. Dip. Financial Planning and Grad. Dip. Finance & Investment. Financial planning and investment specialist. Partner, MKS Wealth

Board Member – Matthew Smith

Chairman's Report

I thank God for the great blessing it has been to carry out my first year as Chairman of MMM Australia with the added privilege it has been during this, MMM Australia's 40th Anniversary year.

I thank the Board for their hard work this past year and support for me as I embrace this new role. Together we have had to make a number of hard decisions and put in a lot of extra work into addressing the issues and risk facing MMM at hand.

This year we bid farewell to Pete Smith and Rod Veal concluding an honourable 9 years (3 consecutive terms) of service. Our thanks go to them for their dedication and contribution to this great mission.

This year we give a warm welcome to a new member to the Board, Melanie McGrice, who brings her many God given gifts into service for MMM.

2015 has been a year of great celebrations and fond reflections on the past 40 years of good works the Lord has set out for every faithful volunteer, associate member, members, staff, and partner/stakeholders in His wonderful mission through Mobile Mission Maintenance. The Board and I would like to thank you all for your awe inspiring work and service to the mission.

The 40th year Conference and National Leaders Meetings in October was attended spectacularly by many current, past and founding members and volunteers from right across Australia and

all of our International Member Centres. It was evident through this time together that MMM has indeed been blessed with deep foundations and a solid future.

During time in the National Leaders Meeting it was a great encouragement to meet the members of the MMM International Board and Leaders of the other MMM Alliance Member centres. This proved to be a significant juncture in time, one of vital reconciliation, relationship building and re-newing of our partnership, commitment and vigour. We all look forward to working more closely with each other to better utilise our collective God given gifts and focus resources to help one another building and empowering people worldwide in Christ's great commission.

At this time the Board and I pay tribute to the late Terry Phillips, who passed away a short while ago this year to be with the Lord, for his dedication and service to the mission on the MMM International Board.

This past year MMM has been walking with the Lord 'serving those who serve' on over 83 projects nationally and several internationally. That's over one and a half each week! This year the spread of the mission was further bolstered by two separate 'Safari's' setting off, one around the 'outback' and the other around Tasmania. What a great blessing to all involved!

On behalf of the MMM Australia Board I would like to thank our CEO Terrence Baxter and his team for their dedication and hard work during this year that has once again seen significant improvement in the missions spiritual

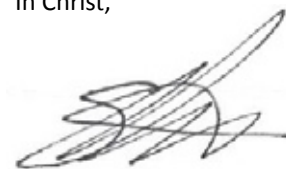
and operational health. Similarly, our thanks are with our MMM Build Managing Director Rob Dux and his team for their tireless work which has achieved significant improvements in operations, systems and reporting.

This year MMM has turned around its financial performance to achieve some positive results on a number of metrics. Whilst these are encouraging results, we need to continue this financial improvement across broader facets. Strategically the Board have, in collaboration with our CEO, set in place a 5 year strategic plan implementing strategies to do just this most notably by utilising our existing assets, diversifying fundraising streams, and minimising financial risks. At the top of our Strategic plan is to put 'God First' in all we do, in recognition that this is His mission and He is sovereign over all and our future relies solely on Him.

Please continue in growing our prayer network so that we do indeed put God first acknowledging His sovereignty by keeping prayer at the heart of all we do.

The outlook is optimistic. Our strategies are bearing fruit. The future has been built on deep foundations and this year's reflection on this has re-invigorated commitment and alignment to our core vision and mission, relationships, collaboration and spiritual growth. I look forward to the coming year, continuing to walk together with you in the good works God has prepared before us. (Ephesians 2:10).

In Christ,



Shane Prior
Chairman, MMM Australia.



40 Years Strong Conference



On August 1st, 2015 MMM turned 40. From humble beginnings in 1975 MMM has grown to be represented in all areas of Australia, the South Pacific, Asia, and Africa. We've completed work projects in over 40 countries and had thousands of volunteers and many more supporters that joined us for part or all, of that journey.

On August 1st a group of people met at the MMM Offices in Mitcham Victoria to pray, chat, and celebrate the 40th Anniversary. Two of the original founders were present along with many supporters and volunteers from the past 40 years.



In October (16th – 18th) we held the 40 Years Strong Conference at Belgrave Heights in Victoria where representative from MMM across the globe came together for a time of Ministry, updates, and celebration. These images are a small snapshot of these two events, and reflect the great fellowship enjoyed by past and present MMM'ers.





Build-A-Bond Report

MMM Build-A-Bond had a relatively quiet year in 2013/14 with only one major project, in contrast 2014/15 has been busier, and as we look forward to 2016 things are looking even busier again. We had three main projects during the last twelve months, along with several smaller ones. The key projects were:

Vanuatu – ‘Onesua’ Presbyterian School staff houses and dormitory.

This project consisted of six buildings—five duplex staff houses and one boys’ dormitory. Processing of this consumed over 7000 metres of Role-Form steel that took around 420 man hours to process. Many more additional hours in the work of design, drawings, transport, and communications.

The conclusion of our part of the project was with a team of 21 men from five or six different churches in Victoria and Tasmania who travel to Vanuatu and assemble and erect these structures. These men travelled at their own expense using three weeks of their own time. In true MMM style we partnered with a team had the help of 18 local men who gave valuable assistance in much of the construction and repair work.

We had schedule three weeks on-site and we’re pleased to report the project went

very smoothly and was completed with about a week to spare. This time was then used to do additional work on cyclone damaged buildings on the school campus.

Mitcham - Samaritan’s Purse office.

The Samaritan’s Purse office building is an internal structure, 6.3m x 3.8m. The walls and ceiling were manufactured from approximately 400m of Role-Form steel and then put together in the Samaritan’s Purse Mitcham packing facility by MMM Vic volunteers (including our CEO who gave up a day or so of his time to join the team. Other MMM volunteers assisted in completing the building ready for occupation.

This office will assist Samaritan’s Purse in processing and delivering approximately 70,000 shoe-box gift packs to children throughout South-East Asia this Christmas, and for years to come.

Port Morseby P.N.G. – Drug rehab accommodation block.

These two buildings for the drug rehab accommodation in Port Morseby were processed from 2700 m of Role-Form steel and is currently stored at MMM, Mitcham, awaiting shipment in January to Papua New Guinea.

Other Projects

A number of small projects have also been completed during the past twelve months, including single wall construction, office partitions, and small building & Sheds.

Currently there are several enquiries being processed that have the potential to become significant projects in 2016 and beyond, these include churches, schools, and housing. These project sites include Australia, Africa, Indonesia, and the South Pacific.

Much thanks and appreciation to the many volunteers that have helped in the Mitcham facilities to produce the Role-Steel, delivery and loading to shipping containers and to site. Thanks also to all the volunteer team members who have worked on Build-A-Bond projects on site. We are always looking for volunteers, and we’re also looking for skilled designers, and structural engineers to help with this vital part of our MMM ministry.

Noel Taylor

MMM Build-A-Bond



Prayer Network



2015 has been a year of progress in the prayer networks of MMM. We continually give thanks for the network of people who contribute what God puts on their heart which we can then collate into the prayer communications. Our contributors include Region Managers, our CEO Terry Baxter, Noel Taylor & Kim Roediger (Build-A-Bond Team), Rob Dux & Maaike Naude (MMM Build), Ross & Heather Henson, and the Overseas MMM Centre Directors.

Most importantly we thank God for those who pray for MMM and for His many answers to our prayers, to bless people and grow His kingdom & MMM. We've also had several prayer initiatives throughout the year that have seen real results, these include;

Prayer Fellowships. The number of groups & those attending has grown but still needs to grow further. Next year QLD & NSW Centres will hold monthly prayer meetings as the other Centres do. Tasmania has 3 prayer groups. We are establishing a prayer group in South Australia early in 2016, thanks to Rose-Mary Hunt's enthusiasm. The monthly Mitcham office prayer fellowship has an average of twelve prayer supporters attending regularly for lunch first, then praying for 1hr, using the PowerPoint. Head office staff also attends these prayer fellowships.

Day of prayer this year, Feb 18, had 41 individuals & various teams around Aust & overseas praying for MMM between 4.30am & 10:00pm, in 30 minute time slots, using prayer guidelines I sent to assist. We witnessed great results from this event and will be planning more in the next year.

Monthly Prayer Force. The new format this year has been very well received. PrayerForce is available on the MMM website & via email to around 230 prayer supporters. We also post out around 320 each month. Through the generosity and faithful giving from MMM supporters approximately \$750 was donated towards the mailing costs for around 320 copies of PF each month, which was very encouraging.

Monthly prayer PowerPoint is emailed to 230 on my contact list & a hard copy posted to a few who can't receive email. This year we have also started distributing MS Word version of these prayer points to make it easier to print on home printers.

PrayerNet is current high priority prayer points not included in other prayer communications and is sent to 780 Associates, via our broadcast email service. Our broadcast cast email system reports an average of 43% open the PrayerNet email each time.

Team News now includes prayer notes from Region Managers that relate to each state/region and a dedicated message on prayer on the rear page.

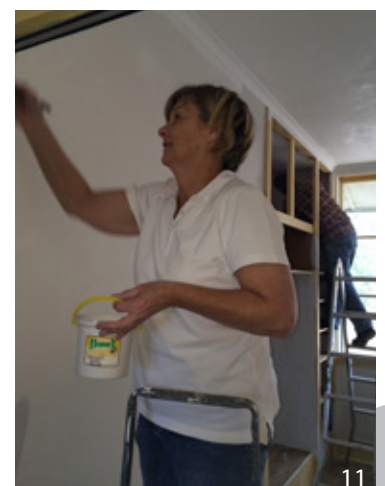
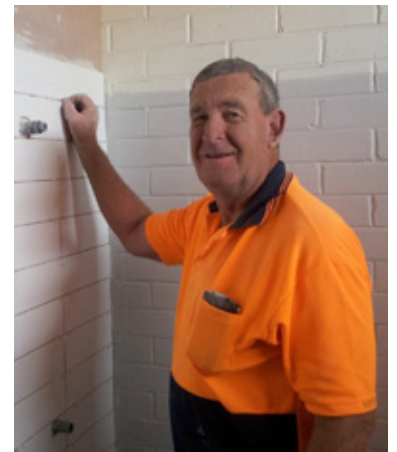
We endeavour to hold a staff and volunteers devotion & prayer time each Wednesday morning. Although this has been somewhat sporadic with people's availability, we're working towards being much more consistent in 2016.

Our Prayer ministry is the most vital component of what MMM does, and will remain the primary focus of off-site activities for MMM Australia. Thanks to everyone for your prayer support and commitment.



MMM at a Glance





Region Reports: Victoria/South Australia



David Graham

Since the 2009 fires the regional office in Victoria has been incorporated into the head office operations. With a loss of resource and significant HR issues to deal with this was a prudent course of action at the time.

Over time the lack of a Victorian Committee and region manager has slowly but significantly impacted the operational efficiency of the Victorian team. Without the personal leadership and guidance of a dynamic region manager the co-ordination of work has largely been handled by the role of a national projects co-ordinator, in recent years this work was superbly handled by Peter Taylor but since his retirement in

2014 the need for a region manager and state committee's in both Victoria and South Australia has become imperative.

In 2015 David Graham has volunteered to co-ordinate the projects in the Vic/SA region, this has been a steep learning curve for David but a task he has grasped well and run with over the past 8 months despite dealing with significant family and health issues. Church Projects at New Gisborn, Seymour Presbyterian Church (3 separate work teams), 1330 Church, Horsham Presbyterian Church, Kaniva Presbyterian Church. The Vic team also completed mission support projects at Yarra Junction, and Yellingbo with much thanks from all church and missions organisations.

Throughout the year we formed a Vic State Committee, headed up by Hugh Stubbley, with involvement from David Graham, Ivan Wadsworth, Ewe-Jin Low, and Janina De Silva. Unfortunately without a region manager to provide ongoing leadership and limited time availability from the committee volunteers it has once again found itself in hiatus. A key component of driving forward will be to appoint a region manager and get the committee functioning effectively.



Overall we have made progress throughout this reporting period with a small group of committed project team members and support form mobile teams from other regions.



Seymour team

Tasmania



Lynn & Rod Dowling

Throughout the 2014-15 reporting period MMM Tassie has had a great year! A fantastic effort put in by all who involved themselves in the task of 'serving those who serve'. Overriding much of this year was the project for MMM Build at Summerhill Baptist's new facility. David Meadows (Project Manager), Cecilia Louwrens, and Andrew Rogers did a brilliant job in seeing this new worship facility come to fruition while also working in other areas of the state.

In January the Tassie Safari, led by Phil and Gwen Hall, assisted in

maintenance and renovation works at Emmanuel Christian School, Blue Lagoon Campsite, GLO Smithton campus, C3 Church Wynyard, Worldview Centre Launceston, and Camp Clayton Ulverstone. This safari team really showed what MMM volunteers are all about, accomplishing amazing outcomes for these organisations and helping restore and renovate their facilities. We also had involvement in other projects including a safety glass fence at Door of Hope Church Launceston, work on the office areas at New Directions Church Launceston, roofing and drainage work at Marawah Gospel Hall, and major renovations at Kings Meadows Salvation Army Hall and Church.

With all the work we do we rely heavily upon the faithful prayers of those who come along to the area prayer groups or in their own 'war rooms', to strengthen the work of MMM. We invite anyone to join us in whatever area you can contribute as we continue to 'serve those who serve' in Tasmania.

Lynn and I are looking forward into the next 12 months, we already have a few projects for which we need project team members, if your willing then we want to hear from you. If you would like more

information talk with Roderick or Lynn Dowling in the Tassie office. (mmm^{tas}@mmm.org.au)

In October we attended the 40th Anniversary conference at Belgrave Heights in Victoria, it was great to see a great attendance from the Tasmanian team. Sixteen Tassies attended these celebrations, a great effort and a great encouragement to us to know that so many are committed to the ongoing work of MMM both here and wherever the work is needed. Throughout the year many of our volunteers participated in work teams throughout Australia and overseas, its great to be a part of a much larger team that reaches across the globe.

Thanks to the tireless efforts of Darrel & Glenys House and John & Di de Jong for their commitment and involvement on region committee. Much thanks and heartfelt love to you, the heart of MMM. We love and appreciate the selfless way you give of your time and resources.

Blessings
Roderick and Lynn



Anglican Church Project



Blue Lagoon Camp Project

Western Australia



Trevor and Karen Beard

MMMWA has continued to experience God's direction and leading throughout the 2014-15 year. We began the year sending out our biggest project team for a number of years, 8 gents in all, travelling to Bridgetown Church of Christ to complete renovations on their church hall. This team introduced two new volunteers who would begin their journey of "Serving those who Serve" through the ministry of MMM and continued to do so throughout the year, it's great to see the team growing in 2015.

The distances travelled to projects were vast, with projects undertaken as far away as Bay of Isles Church in Esperance (South), Kurrawang Aboriginal Community near Kalgoorlie

(East) and Wandalgu Mission near Geraldton (North). Other Projects included SU Camp Geographe Busselton, East Victoria Baptist Perth, Camp Wattle Grove, Inglewood Community Church, Grace Bible Fellowship Maylands, Mundijong Uniting Heritage Church and Esther Foundation South Perth.

Each Volunteer who is willing to commit their time and bring their skills to a project is a blessing. We were blessed this year with two couples who made the journey from the East to help out for extended periods. This was a real encouragement and has reignited the passion for future Safari teams or Individuals to follow in their steps. Rod Heape, MMM's longest serving fulltime volunteer relocated back to Western Australia from New Zealand to take up residence with us at the MMMWA Centre. Rod is now kept busy with a scheduled maintenance program at our partner school Thornlie Christian College where the WA Centre is located, and leading local project teams; his experience and knowledge have been a great asset.

The Wandalgu Mission, 80klms west of Geraldton, is part of the Sun City Church, Geraldton. This property

has over 35 buildings that will need to be renovated over coming years to accommodate displaced persons or those facing addictions who have been reach by the church through its ministries. MMMWA placed a Volunteer for 3 months on the property to act as a Project Manager and contact person for other MMM work parties and individuals travelling to the area. The Wildflower season was a great time to see the splendour of God's handy work. Wandalgu Mission will be a Project Focus over the coming years.

Throughout the year the women's ministry team were very busy with monthly craft days teaching Patchwork, Cake Decorating and Mosaics, two shopping tours, and a High Tea & Petticoat Lane Market. They also work hard on the success of our annual celebration dinner.

The regional committee also had the opportunity to participate in a number of local church services throughout the year, along with our CEO Terrence Baxter who ministered one Sunday and shared the MMM story at Thornlie Church of Christ. It is always a joy to share with others about the ministry of MMM.



Safari Team



Queensland / Northern Territory



John and Anne Cooper

Momentum continues to grow in the Northern Australia Region with exciting projects, safari teams, and great fundraising events. This year started with a project that has been planned for over a year; Bunya Mountains Presbyterian Camp site. John & Anne Cooper along with Tom and Gaye Redsell travelled up there and despite the fog, rain and cold, managed to finish one section of the veranda on the accommodation building in preparations for the larger team later in the year.

With a great team of volunteers who had committed to five months of projects, we went back to Bunya Mountains to complete the project with the safari team in mid April. Between April and September we completed projects for Toowoomba Wesleyan Church, Stafford Heights Baptist Church, Bribie Island Baptist

manse, the pastors home from Bray Park community church, the demountable at MMM Mango Hill, Monto Presbyterian church and manse, Tully Uniting manse, Cooktown Baptist Church, Sarina Wesleyan Church, manse and youth shed and Gayndah Wesleyan manse before heading home again. After Cooktown a few couples returned to New South Wales and a few local couples joined us for Gayndah. It was a privilege to work alongside our team members once again. Thank you to all who joined us this year in serving those who serve.

This year we have welcomed the arrival of a new full time couple to MMM Queensland. Adrian & Caren Behrens, along with their children Sophia and David joined us from Townsville in May and travelled with us on safari throughout the following months. Adrian is a cabinet maker and Caren a nurse. In the latter part of the year we were thrilled to have the second house at Mango Hill become available to them so they are settling into life here now.

In October John & Anne travelled to Melbourne to join in the 40th Anniversary Celebrations with representatives from many nations and all parts of Australia and attend the 1st day of the International Alliance meetings with key leaders

from around Australia and MMM Centres form the Pacific Region, South-East Asia, and Africa.

In November the Northern Australia region held their annual fundraising dinner at our sponsoring church Stafford Heights Baptist Church. This was a great success with much needed funds raised, friends getting together and testimonies of how our great God has worked in and through the people involved. We are certainly better together.



Cooktown Baptist in repair



Coop speaking at the 40th Celebration Dinner



Cooktown Baptist Finished

New South Wales



Lyndon Bell

MMM NSW has been richly blessed again in 2015 with a great team of servants, they serve in all areas of the ministry from office admin & support, to prayer teams, and of course the project teams. Throughout the year the New South Wales project teams have contributed approximately 7,500 hours of onsite work which has taken place in all areas of the state, and many more thousands of hours offsite preparing, traveling and of course praying.

Looking back on what we have done and what we have achieved this year I can see three main reasons why New South Wales operations have achieved so much for God's Kingdom are –

1. Firstly, an active State Committee who have been able to assist with project selection and scheduling, planning of projects, through to sweeping up the job. Our thanks to Paul Barnham, Les Schwebel, Ian Dawson and Phill & Gwen Hall for their tireless efforts. Without such a fantastic and active committee we would be struggling to turn up at any project
2. Secondly, our great Team Leaders who are such a blessing and a privilege to work with. Team Leaders put in numerous hours of work and phone calls that goes unnoticed by most, but is essential for the effective project delivery which greatly blesses those whom we serve. We want to thank all the Team Leaders who have served in New South Wales so well and a

particular thanks to Barry Campbell who took on the role this year.

3. And last but not least, we want to acknowledge and praise God for all the wonderful workers who have served this year. They have taken annual holidays, leave without pay, time away from their families and churches, travelled huge distances, purchased caravans, repaired vehicles, given up luxuries and endured tough conditions - all for the sake of serving ministries where the Gospel of Jesus is proclaimed. Our workers have displayed servant hearts and brought glory to God through the work of their hands and their words of encouragement. They are a great encouragement to many.

Throughout 2015 God has enabled our teams to deliver many great projects, in all areas of the state. The churches, Christian campsites, and mission organisations we do work for can continue doing their main thing because we do our main thing 'serving those who serve'. It's been a year where we have seen a wide variety of projects, which include the following:

- Capernwray Torchbearers, Moss Vale, full home interior renovation
- Cornerstone, Canowindra, various building projects.
- Serving In Mission (SIM), Peshurst, Painting unit.
- Faith Baptist Church, Dundas. Renovate ministry home.
- Sherwood Cliffs, via Glenreagh, Various maintenance projects.
- Family Building Camps at Ridgecrest Christian Conference Centre and Wedderburn Christian Campsite
- Australian Christian Indigenous Ministries, Woodenbong. Finish fit out and verandas of ministry home.
- Retreat Homestead, Boggabri, ceiling and veranda repairs.
- Kihilla, Lawson. Interior fit out.

- Vine Church Yass, assist with cladding and internal fit out of new church building.
- Mountain Trails Christian campsite, building maintenance.
- Griffith Baptist Church, painting
- Tahlee Ministries, painting the home of the Schravermades
- Assist in the Belgrave Heights Convention Centre 40th Anniversary project
- Katoomba Christian Convention, various building projects.
- Bethshan Ministries, Wyee, Amenities rebuild.
- Plus more projects and trades assistance which were done by individuals and small teams for urgent jobs.

We look forward to serving these, and many more in the years ahead. Thanks to everyone who has served with us, and thanks to God for equipping us and sending us.

Blessings,

Lyndon Bell
New South Wales Region Manager



Barry Campbell working in Dundas

Projects Admin

Throughout the 2014/15 reporting period MMM Australia received 138 project requests of which 83 have been approved for regional engagement. At the commencement of December the workflow procedures for the assessment and approval of requested projects was reviewed and amended to reflect a regionalised assessment process where region committee and the region managers had the majority of the input and the final acceptance or rejection of project requests.

We continue to process requests received at a corporate level against the overall MMM Charter:

- Is this a Christian organisation
- Is this facility primarily used for the spread of the Gospel
- Is this facility supporting Christian Mission of Missionaries
- Is MMM Capable of completing this work

The project request is then responded to and dispatched to the relevant regional office for detailed review and a final decision. This process has allowed a much better review with local knowledge and better assessment of timeframes for completion. Overall we completed 54 projects across Australia in 2014/15.

Workplace Health & Safety remains one of the highest priorities on all projects undertaken by MMM Australia. In the 2014/15 reporting period we recorded only 2 minor workplace incidents, none resulted in any serious injury or on-going medical treatment. Over this period we recorded in excess of 29,000 project hours (on-site) in addition to this approximately 2500 hours of project work was completed off site mostly by the Build-A-Bond team preparing work projects in the Mitcham facilities.

Development of a new projects administrations database was commenced through the volunteer support of David Kenyan, completion is expected early in 2016. This will simplify reporting and tracking of

project and WH&S information and allow the closure of the current Microsoft Dynamics database which is overly complex and costly to operate.

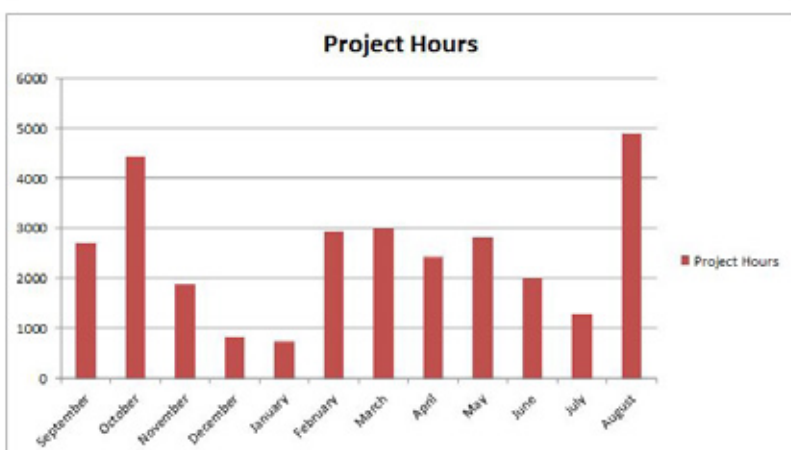
Notes on Project Requests:
Projects completed on the 2014 Safari

after August 31st have been included in these figures as completed in the 2014 Safari Team(s). These figures are compiled from project reports and application emails received.

MMM Project Requests

As at August 31, 2015		Status				
FYTD 2014/15		Received	Approved	Rejected	Completed/ Withdrawn	Build
Victoria	16	10		5	3	
South Australia	4	2	1	2		
Queensland	22	19	2	10	1	
Northern Territory	6	4		6	1	
New South Wales	32	24	1	11	1	
Western Australia	16	14		9		
Tasmania	9	8	1	7		
2015 Safari Team(s)					3	
Offshore	33	2	22	1		
Totals	138	83	27	54	6	

 Workplace Health & Safety Reporting														
2014-2015 Reporting Period		September	October	November	December	January	February	March	April	May	June	July	August	Totals
Projects Completed		3	9	4	3	1	5	4	5	5	3	5	5	52
Project Hours		2702	4423	1889	825	733	2930	2990	2427	2824	1988	1278	4887	29896
First Aid Injuries		0	0	1	0	1	0	0	0	0	0	0	0	2
Reportable Injuries		0	0	0	0	0	0	0	0	0	0	0	0	0
Medical Treatment Injuries		0	0	0	0	0	0	0	0	0	0	0	0	0
Totals		0	0	1	0	1	0	0	0	0	0	0	0	2



MMM Build



Rob Dux

MMMBuild's busy year welcomed Nelia Camara as our 'lovely' able accountant, she is now a much valued team member. Rob Saunders (Director) and his wife Shirley also relocated to enable MMMBuild to have a permanent presence in NSW. Some project highlights for the year are described below:

- Grace Tree Community Church, Coburg – Oratory. The project provides a tranquil place of prayer. The roof lantern serves as a distinctive feature, allows natural light to flood into the octagonal shaped building and gives the illusion of space. Eco-sensitive products include recycled bricks, timber posts and doors.
- Mount Evelyn Christian School (MECS) – Administration. The project delivered an administration building to accommodate additional office space. The administration facility is a standalone building which at a later stage will be connected to the main school building by means of an extensive foyer space. This will create a new and enhanced 'front door' to the school.
- Rathdowne Street, Carlton VIC - Home renovation and extension. The project created a spacious inner city residence by doubling the floor area of this heritage listed terrace house. The new upper level was carefully designed to respond to the streetscape scale and rhythm. The rear extension required the floor level to be lowered to address overlooking issues and construction ensured no structural damage to the two adjoining residences.
- Flemington Road, North Melbourne - Home extension. The project creates a spacious and contemporary terrace residence through the construction of a two level rear extension.



Mount Evelyn Christian School

Street facade - before



Street facade - after



Home extension Rathdowne Street



Grace Tree Community Church



Home extension on Flemington Road

Financial Statements

2014/15 P&L Report

	MMM Aust.	MMM Build	Aggregated	2013/14
Income				
Donations	\$214,043		\$214,043	\$71,535
Designated Donations	\$1,320		\$1,320	\$2,360
Fundraising	\$55,384		\$55,384	\$7,369
Associate Fees	\$44		\$44	\$22
Rental Income	\$115,942		\$115,942	\$110,001
Interest	\$31,880	\$1,978	\$33,858	\$55,211
Labour Hire				\$1,550
Work Project Recovery Donation	\$45,887		\$45,887	\$28,313
Funded Project Income		\$2,244,728	\$2,244,728	\$2,691,140
MMM Build Contribution				
Sundry Income	\$2,135	\$33	\$2,168	
Profit on sale of land		\$172,565	\$172,565	
Total Income	\$466,635	\$2,419,304	\$2,885,939	\$2,967,501
COGS				
Cost of Goods Sold		\$2,076,486	\$2,076,486	\$2,484,677
Gross Profit	\$466,635	\$342,818	\$809,453	\$482,824
Expenses				
Associate Expenses				\$58
Events & Conferences	\$6,584		\$6,584	\$1,968
Compliance	\$587	\$3,049	\$3,636	\$6,938
Finance Charges	\$3,148	\$1,456	\$4,604	\$5,250
Gifts & Gratuities	\$374		\$374	\$1,729
Hospitality	\$1,389	\$536	\$1,925	\$1,295
Employment & Staff Costs	\$179,831	\$295,116	\$474,947	\$503,185
Marketing	\$9,741	\$5,243	\$14,984	\$10,890
Quoting Costs		\$29,787	\$29,787	\$10,913
Accounting & Auditing	\$9,602	\$41,847	\$51,449	\$58,582
Professional Fees	\$2,258	\$8,000	\$10,258	\$8,420
Office Costs	\$10,239	\$12,291	\$22,530	\$17,659
Telecommunications	\$31,233	\$9,696	\$40,929	\$39,921
Information Technology	\$8,176	\$754	\$8,930	\$10,532
Travel	\$13,162	\$10,192	\$23,354	\$29,618
Insurance	\$30,601	\$37,382	\$67,983	\$59,008
Maintenance	\$11,986	\$3,929	\$15,915	\$20,398
Occupancy Costs	\$48,862		\$48,862	\$47,506
Motor Vehicle Costs	\$17,093	\$30,695	\$47,788	\$48,793
Office & Warehouse Rental		\$11,580	\$11,580	\$11,580
Designated Project Expenses				
International Offices Support	\$33,990		\$33,990	\$39,396
Miscellaneous Expenses	\$6,931	\$159	\$7,090	\$867
Total Expense	\$425,787	\$501,712	\$927,499	\$933,639
Net Ordinary Income	\$40,848	-\$158,894	-\$118,046	-\$450,814
Non Cash Items				
Depreciation and Amortisation	\$83,556	\$28,993	\$112,549	\$104,219
Impairment to loan	\$332,372	-\$332,372	\$0	
Net Income	-\$375,080	\$144,485	-\$230,595	-\$555,033



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